Prepare for Civil Emergencies, Terrorist Events and Cyber-Terrorism

The 2003 Homeland Security SUMMIT

Scenario-Based Preparedness Planning and Grants Funding Opportunities for First Responders



Update from the White House Office of Homeland Security

- Federal Reorganization: The New Landscape of Federal Preparedness Initiatives
- New National Strategy to Assist State & Local First Responders

Increase Emergency Response Efficiency

- Lessons Learned for Multi-Agency Response as Utilized by the FBI's National Capitol Response Squad at the Pentagon
- Effective Incident Command for Large-Scale Events
- Logistics for Coordinating Response to Terrorist Attacks

March 4-6, 2003 • The Wyndham City Center Hotel • Washington, D.C.

Priority code – L133

The 2003 Homeland Security Summit

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Obtain Funding for Homeland Security Measures

- New Federal Funding Allocations for State and Local First Responders
- Successful Grant Writing: What Federal Agencies Expect

Master Response Strategies Using Interactive Simulations

- Train the Trainers - Develop Scenarios and Exercises for Improving Response in Your Jurisdiction
- Two Major Terrorist Scenarios
  - Radiological Attack in an Urban Setting
  - Chemical Attack in a Rural Setting

PLUS: The New Reality and Role for Law Enforcement

- Information Sharing and the Flow of Intelligence
- Cost Effective Vulnerability Assessments

For more information: www.homelandsecurityweb.org

Presented by:

The Law Enforcement Development Center

In Association with:

The Performance Institute

DEFENSE GROUP, INC.

CBRA Chemical Biological Response Aide

THE TERRORISM RESEARCH CENTER

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Devise Response Plans and Secure Funding for the War on Terror

Devise Response Plans and Secure

5 Key Reasons to Attend

- Analyze the Appropriateness of Plans, Policies, Procedures and Other Preparedness Elements Currently in Place or Under Development
- Employ Greater Leadership in Preparing for and Managing Response to the Consequences of WMD Mass Casualty Terrorism Incidents
- Gain a Working Understanding of the Federal Reorganization and Identify the Federal Agencies Responsible for Administering Grant Funding to State and Local First Responders
- Determine the Adequacy of the Level of Training of Disaster and Emergency Management Staff on the Consequences of Mass Casualty Terrorism
- Determine the Adequacy of Your Jurisdiction's Resources (e.g., personnel, material, personal protective and other equipment)

Rave Reviews from Previous Events:

"A lot of great ideas that I can take back to better our agency."

-Paul Rapp, Ohio Department of Public Safety

"Scenarios really spurred some critical thinking and alternate planning on a number of issues."

- Jim Domenoe, Temecula Police Department

Dear Emergency Response Professional:

Working in tandem with President Bush, the leadership of the Office of Homeland Security has developed a national strategy that begins with understanding the funding needs and planning capacities of first responders at both state and local levels. Additionally, Congress recently passed legislation creating the Department of Homeland Security in an effort to consolidate federal preparedness, investigative and response efforts. Efforts by the federal government to prepare for and combat the terrorist threat are only effective if all first responders, at every jurisdictional level, are equipped to function efficiently with federal mandates governing funding and reorganization of first response agencies.

To gain a better understanding of how these federal changes affect state and local first responders, you and members of your team are encouraged to attend The 2003 Homeland Security Summit: Scenario-Based Preparedness Planning and Operations Analysis for First Responders on March 4-6, 2003, at the Wyndham City Center Hotel in Washington, D.C.

Pre-Conference Workshops: Interactive Training Simulations: Terrorism Scenarios Every First Responder Should Know

One day before the main conference convenes, workshop attendees will be divided up into groups to focus on two potential terrorist scenarios, ensuring equitable stakeholder representation from the vast array of service and response areas. These breakout sessions will be in-depth and interactive, designed to enhance productive facilitation, instruction and participation, as well as raise major issues surrounding two potential terrorist scenarios, including a radiological attack in an urban setting and a chemical attack in a rural setting.

Understand the New Federal Reorganization and the Future of Federal Assistance

This event features participation from the White House Office of Homeland Security, the office leading the largest federal reorganization in 50 years. Also participating are the FBI, Office of National Preparedness at FEMA, Office for Domestic Preparedness at the Department of Justice, Department of Defense and the Department of Energy. Your federal partners in the war on terror will explain the significance of the new department and how it will change federal assistance to state and local first responders.

Access Funding, Assess Your Resources, and Develop Comprehensive Multi-Agency Response Strategies

- In-Depth Grants Funding Session for First Responders - Gain a working knowledge of the new federal reorganization for Homeland Security and best practices for identifying, obtaining and managing first responder grants
- Terrorism Prevention: Law Enforcement's New Role - How to conduct cost-effective vulnerability assessments and how the flow of intelligence and the sharing of information has changed since September 11, 2001
- Customizing Realistic Exercises for Your Locality -"Train the Trainer" session will enable you to develop scenario training and table top exercises based on the resources and key players in your jurisdiction

Join us as we convene federal, state and local emergency response units from across the nation to discuss best practices and lessons learned on pressing terrorist response issues. Space is limited for this event; please contact us immediately. Register yourself and your team today by calling 703-894-0481 or visit us online at www.HomelandSecurityWeb.org.

Sincerely,

Todd Coleman

Todd Coleman
Director
Law Enforcement Development Center
The Performance Institute

The Last Homeland Security Summit Sold Out.
Reserve Your Seat Today!

Funding for the War on Terrorism

Agenda-at-a-Glance

Day One - March 4, 2003

Pre-Conference Workshops: Scenario-Based Exercises for Responding to Acts of Terrorism

7:30 Registration and Continental Breakfast
8:30 Scenario Workshop One: Urban Setting - Radiological Attack
12:00 Lunch
1:00 Scenario Workshop Two: Rural Setting - Chemical Attack
4:30 Adjourn

Day Two: March 5, 2003

Your Federal Partners in the War on Terror: Technical Assistance and Grants Funding

7:30 Registration and Continental Breakfast
8:30 An Update from the White House Office of Homeland Security
9:30 Case Study: The Response at the Pentagon
11:00 Break
11:15 FEMA Office of National Preparedness (ONP) - Trends in Funding and Technical Assistance for State and Local First Responders
12:15 Lunch
1:15 The U.S. Department of Justice Office for Domestic Preparedness (ODP)
2:15 Break
2:30 Federal Grants Funding Opportunities and Success Factors for First Responders
4:30 Adjourn

Day Three: March 6, 2003

Resource Assessment, Prevention, Local Exercise Development and Incident Command for Large Scale Events

8:30 Information and Network Security During the War on Terrorism: Preparing for Cyber Attacks

9:30 Breakout Sessions: Choose A or B

Session A: Law Enforcement
Preventing Terrorist Attacks: The New Reality and Role for Law Enforcement

Session B: Fire, EMS, HAZMAT, Public Health, and Emergency Management
Local Jurisdiction Resource Assessment

10:45 Break
11:00 Incident Command for Large-Scale Events
12:15 Lunch
1:15 Concept of Operations Interface-Walkthrough Tutorial and Discussion Based on Scenario Exercise Feedback
2:30 Break
2:45 Train the Trainer— Realistic Exercise Development and Cross Training for Local Jurisdictions
4:30 Adjourn



Develop Scenarios and Exercises for Improving Response in Your Jurisdiction

Free Subscription to Institute Research:

The LEDC at the Performance Institute serves as the nation's leading repository of thoroughly researched, documented, catalogued and peer-reviewed "best practices" in a multitude of government management issue areas. Each month, the Institute publishes its research through a variety of e-mail publications. To subscribe to the Institute's newsletter on Law Enforcement Innovations, e-mail your complete contact information to: LawEnforcement@PerformanceWeb.org. For more information on the Institute's government programs and services, visit us on the Internet at www.PerformanceWeb.org.

Prepare for Efficient Response throu

S u m m i t A g e n d

D a y O n e : M a r c h 4 , 2 0 0 3

Pre-Conference Workshops: Scenario-Based Exercises for Responding to Acts of Terrorism

7:30 Registration and Continental Breakfast



8:30 Scenario Workshop One:

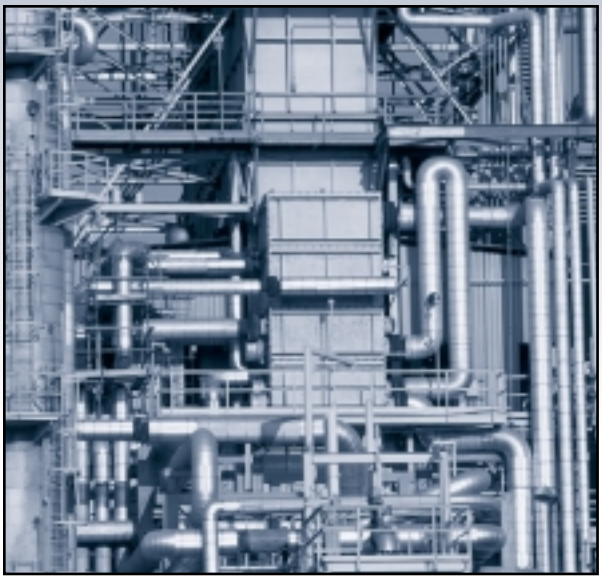
URBAN SETTING - RADIOLOGICAL ATTACK

Orlando, FL-The Citrus Bowl is tomorrow and anticipatory fans are celebrating at Church Street Station. Suddenly, a package bomb explodes, injuring several people. Given the location and the heightened level of alert in preparation for the game, the response is swift. Within minutes, local, state and federal units are on scene.

Approximately one hour into the incident, a second explosion occurs near the command post. Almost immediately, radiological detectors carried by bomb squad investigators alert. Several minutes after the second explosion, reporters who are in the media area near the command post and first response personnel begin vomiting and lying down. The area is isolated and hazmat personnel move victims through the decontamination corridor to the triage area. Assessment teams begin evaluating what was used in the secondary device.

- Taking Control of a Radiological Incident: Local, State and Federal Response
- Establishing a Command Post and Sanitizing the Area
- Logistical Concerns when Much of the Command Staff On Scene are Compromised
- Coordinating Local Health Care Systems to Deal with Radioactively Exposed Patients
- Decontamination Issues
- Restoration of Operations

12:00 Lunch



1:00 Scenario Workshop Two:

RURAL SETTING - CHEMICAL ATTACK

Anywhere, USA-ACME Chemical Company has a plant just on the edge of town. This plant makes methyl isocyanate. An employee has been compromised by a radical group. This employee uses his knowledge of the safety measures in place to circumvent those measures. He then runs a hose from a fire standpipe system into the tank and turns it on. The resulting reaction spreads a lethal cloud of methylamine throughout the community.

- Taking control of a chemical incident: local, state and federal response
- Establishing a command post and sanitizing the area
- Coordinate the local health care system to deal with chemically exposed patients
- Mass Decontamination issues
- Restoration of Operations and Re-entry Issues
- Investigative support in a hot zone to establish what happened

4:30 Adjourn

ugh Interactive Training Simulations

a and Faculty

Day Two: March 5, 2003

Your Federal Partners in the War on Terror: Technical Assistance and Grants Funding

7:30 Registration and Continental Breakfast

8:30 An Update from the White House Office of Homeland Security

One of the primary objectives of the Office of Homeland Security is coordinating national efforts in preparation for and mitigation of terrorist attacks within the United States. The Senior Director for Response and Recovery from this office will address the following topical issues:

- Creation of the Department of Homeland Security and the new national strategy to combat terrorism
- Coordination of domestic exercises, simulations and activities for training federal, state, and local employees who will respond to a threat or attack
- Coordination of national efforts to ensure public health preparedness for a terrorist attack
- Coordination of federal assistance to state and local authorities

Michael Byrne, *Senior Director for Response and Recovery, Office of Homeland Security, The White House**



9:30 Case Study:

THE RESPONSE AT THE PENTAGON

On September 11, 2001, Special Agent Chris Combs of the FBI's National Capital Response Squad was on site at the Pentagon four minutes after the attack. In this presentation, he will share his first hand experience coordinating the multi-agency response during a major event.

- Master the logistics of responding to a major event
- Operational do's and don'ts based on first hand experience
- Prioritizing your issues: responder safety, rescue and recovery, setting up perimeters, collecting evidence
- Practical applications for planning and response: what to prepare for based on what actually happens

Chris Combs, *Special Agent, National Capital Response Squad, FBI*

11:00 Break

11:15 FEMA Office of National Preparedness (ONP) - Trends in Funding and Technical Assistance for State and Local First Responders

In May of 2001, President Bush established the Office of National Preparedness within the Federal Emergency Management Agency (FEMA) in order to assess national capability to deter terrorism and to coordinate response to terrorist attacks.

- An update and breakdown of the federal funding and assistance to come
- How the ONP works with state and local governments to ensure planning, training and equipment needs are addressed
- The ONP function under the New Department of Homeland Security

Charles Biggs, *Senior Advisor to the Director, Office of National Preparedness, Federal Emergency Management Agency (FEMA)* (Soon to be Integrated into the Department of Homeland Security)

12:15 Lunch

1:15 The U.S. Department of Justice Office for Domestic Preparedness (ODP)

The Office for Domestic Preparedness, within the U.S. Department of Justice, is responsible for enhancing the capacity of state and local jurisdictions to respond to and mitigate the consequences of terrorism. ODP fulfills this mission through a series of program efforts responsive to the specific requirements of state and local agencies.

- Conducting assessments of state and local needs and capabilities
- Guiding the development and execution of programs
- Assistance available through ODP: firefighters, emergency medical services, emergency management agencies, law enforcement, and public officials

Mark Dozier, *Office of Domestic Preparedness, Department of Justice* (Soon to be Integrated into the Department of Homeland Security)

2:15 Break

2:30 Federal Grants Funding Opportunities and Success Factors for First Responders

Thomas Caves is an independent consultant for the NC State Highway Patrol (SHP) and has played a key role in helping obtain $12,887,487 in funding since February of 1998. This extended and in-depth session will focus on:

- Navigating the recent federal reorganization on homeland security
- Finding funding opportunities on the internet
- What federal agencies are looking for in grant applications - How to write a competitive proposal
- Block Grants vs. Discretionary Grants: Why you need to understand the difference
- Following Congressional discussions regarding new priorities
- Centralizing your agency's approach to grant funding - Why it's important

Thomas Caves, *Thomas Caves Consulting*

4:30 Adjourn

**Denotes Invited Speaker*

Prepare for Civil Emergencies, Terrorist

Summit Agenda Cont.

Day Three: March 6, 2003

Resource Assessment, Prevention, Local Exercise Development and Incident Command for Large-Scale Events

8:30 Information and Network Security During the War on Terrorism: Preparing for Cyber Attacks

- Threat characterization and intelligence
- Internal and external threat detection and interdiction
- Preparedness, protection, response, and recovery
- Government-wide initiatives to sure up network/information security within their agencies

Matt Devost, Founding Director, Terrorism Research Center

9:30 Breakout Sessions: Select One

Session A: Law Enforcement

Preventing Terrorist Attacks: The New Reality and Role for Law Enforcement

- Tracking the flow of intelligence
- How federal resources have historically involved state and local agencies and what's changed since September 11, 2001
- Conducting quality vulnerability assessments in a cost effective manner
- Does the new threat have to change the way you do business?

Walter Purdy, Terrorism Research Center

Session B: Fire, EMS, HAZMAT, Public Health, Emergency Management

Local Jurisdiction Resource Assessment

- The Pitfalls of under or over estimating your resources
- Developing your readiness checklist
- Standardizing equipment lists and evaluating what you have to work with based on the event
- The Interagency Board for Equipment Standardization
- Mutual aid agreements

Rick Kingman, Senior Scientist, Defense Group, Inc.

Plus: Representatives from Department of Defense and the Department of Energy

10:45 Break

11:00 Incident Command for Large-Scale Events

- Standardization: Development of common language, policy and practice among agencies
- Different models of successful Incident Command Systems
- Knowing who's in charge and what the lead agency expects
- Coordinating many agencies and jurisdictions under one unified command
- Evaluating the Practice and Practicality of an Incident Command System

Scott Linsky, Senior Scientist, Defense Group, Inc.

Craig Levy, Deputy for Responder Services, CoBRA Group

12:15 Lunch

1:15 Concept of Operations Interface-Walkthrough Tutorial and Discussion Based on Scenario Exercise Feedback

- Addressing logistical and operational issues raised during the scenario exercises
- Defining the roles of each major area of response: Law Enforcement, Fire, EMS, HAZMAT, Public Health, Emergency Management, Federal Support
- Overcoming the top 10 challenges for local first responders

Scott Linsky, Senior Scientist, Defense Group, Inc.

Craig Levy, Deputy for Responder Services, CoBRA Group

Dr. Don Ponikvar, Senior Vice President, CoBRA Group

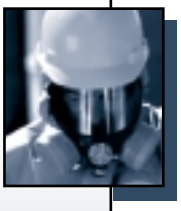
2:30 Break

2:45 Train the Trainer— Realistic Exercise Development and Cross Training for Local Jurisdictions

- Setting up the ground rules for a multi-agency response
- Customizing meaningful table top scenario exercises based on local resources and geography
- Coordinating practical field exercises for policy makers and decision makers from response agencies
- Practical tips from designers

Scott Linsky, Senior Scientist, Defense Group, Inc.

4:30 Adjourn



Who Should Attend?

- Chief Elected/Appointed Officials
- Fire Chiefs
- Sheriff, Police Chiefs
- Directors, Emergency Services
- Directors, Public Works
- Directors, Public Health and Safety
- Public Information Officers
- Chief Financial Officers
- Legal Counsel
- Chief Medical Examiners/Coroners
- Coordinators of Volunteer Organizations
- Directors, Emergency Medical Service
- Directors, Hazardous Materials Team
- State and/or Federal Representatives, as appropriate
- Public Health Service Representatives
- Centers for Disease Control (CDC) Representatives
- Representatives of Neighboring Jurisdictions
- Evacuation Coordinators
- Mass Care Coordinators
- Resource Managers
- Communications Directors

Events and the Threat of Cyber-Terrorism

Scenario Facilitator Biographies

Dr. Donald Ponikvar is a Vice President with the Defense Group Inc. and has more than 27 years of experience in military nuclear, biological, and chemical defense. He is the DGI Program manager for a DoD-funded effort to develop information technologies in support of civilian First Responders to Weapons of Mass Destruction incidents. He provides extensive scientific, technical, and engineering support to the Counterproliferation and Chemical/ Biological Defense Directorates of the Defense Threat Reduction Agency (DTRA). Dr. Ponikvar is a member of the International Association for Counterterrorism and Security Professionals, and the International Association of Chiefs of Police (IACP).

Mr. Richard Kingman is a Senior Scientist with the Defense Group Inc., has over 26 years military/corporate operational experience, and is the senior support contractor to the Department of Energy's Office of Chemical and Biological National Security Program (CBNP) where he provides technical support related to chemical and biological weapons-related research and development programs. He was the primary investigator and area lead for defining required equipment, personnel qualifications, and tactics, techniques, and procedures for a transportable chemical/biological response package to be employed at fixed sites whose focus is to help mitigate degradation caused by chemical or biological weapon attack, or terrorist use of toxic industrial chemicals.

Mr. Craig Levy of the CoBRA Group, provides technical information and advice to Military and Civilian Fire and Emergency Services Departments. He develops tools, systems and training to enhance capabilities of Fire and Emergency Services. Mr. Levy has been a paid firefighter since 1983, when he joined the Palm Bay Fire Department in Palm Bay, Florida. He has held the positions of firefighter, driver/engineer, lieutenant, and training officer and was one of the founding members of the Special Response Team. Mr. Levy has been a Presenter at the Fire Department Instructor's Conference on the Topic of Counter-Terrorism and Domestic Preparedness and a Plenary Panelist at the Technologies for Public Safety in Critical Incident Response Conference.

Mr. Scott Linsky, former U. S. Coast Guard Atlantic Strike Team Operations Officer, has over 10 years of HAZMAT operations experience and was the Operations and Planning Section Chief for FEMA Emergency Support Function 10 during the response to the September 11, 2001, World Trade Center disaster. He directed more than 100 Coast Guard and Environmental Protection Agency personnel in conducting port security, decontamination and air monitoring operations in New York City during the first eight weeks of the response. Mr. Linsky has trained more than 500 people from numerous emergency response and management agencies in hazardous materials, emergency response and Incident Command Systems, and served as the Operations or Planning Section Chief for more than 25 major environmental or natural disaster incidents and exercises.

Mr. Matthew G. Devost is a Founding Director of the Terrorism Research Center, Inc. and currently acts as President overseeing all TRC projects. Mr. Devost has been researching the impact of information technology on national security since 1993. He has provided support on information operations and information terrorism to the Department of Defense community, Presidential Commissions and numerous other government, law enforcement and intelligence agencies. Mr. Devost has also provided information security consulting and intelligence analysis services to private corporations, including Fortune 500 companies and critical infrastructure owners.

Mr. Walter Purdy has developed and directed the training of law enforcement officers in areas such as Law Enforcement Response to Terrorism, Responding to WMD Incidents, Critical Incidents-Command and Control, Counter-Terrorism Techniques, Advanced SWAT Techniques and Lessons Learned from Terrorism over 25 years of service. Mr. Purdy has undertaken a number of special projects and research projects and has supported efforts of the U.S. State Department, U.S. Department of Justice and the IACP.

Access Expertise and Training by Becoming a Member!

THE PERFORMANCE INSTITUTE houses the Law Enforcement Development Center—a national consortium of federal, state and local law enforcement agencies working together to address common challenges. Agency members set the agenda and determine the activities and services to be provided by the LEDC.

In the past year, the LEDC has been asked to research bestpractices, formulate "model" policies and devise applied training for numerous issues, including:

- Recruitment and Retention of Quality Officers
- Racial Profiling and Traffic Stop Management
- Performance Measurement and Accountability
- Grants Management and Budgeting
- Use of Force (Investigations and Training)
- Community Relations and Outreach

Members of the Law Enforcement Development Center are entitled to numerous benefits such as:

- Quarterly consortium training workshops on pressing issues facing the law enforcement community from leading national experts
- Free passes and additional discounted passes to attend any LEDC public-offering conference or training program
- Access to LEDC expertise each month for consultation and research assistance
- Monthly electronic newsletters and timely e-advisories on key topics

Membership fees are scaled based on the size of your agency. For more information, contact Shawn Keeley at 703-894-0481.

The Law Enforcement Development Center:
Common Challenges, Community Solutions

Exhibiting and Sponsorship Information:

To learn more about exhibit and sponsorship opportunities at Performance Institute educational seminars and conferences, please contact Shawn Keeley at 703-894-0481.

Hotel Information:

The 2003 Homeland Security Summit: Scenario-Based Preparedness Planning and Grants Funding Opportunities for First Responders will be held at the Wyndham City Center Hotel in Washington, DC. The Wyndham City Center Hotel is situated minutes from the monuments in Washington, D.C.

A limited number of rooms have been reserved at the hotel at a discounted rate ($150 single and $170 double). Please contact the hotel at (202) 775-0800 by February 4, 2003, to make reservations. Be sure to ask for the Performance Institute conference rate. The Wyndham City Center Hotel will ensure that your conference experience is comfortable and enjoyable in every aspect.

Wyndham City Center Hotel
1143 New Hampshire Avenue, NW
Washington, D.C. 20037
(202) 775-0800

Tuition Rates:

Fees for attendance at The 2003 Homeland Security Summit: Scenario-Based Preparedness Planning and Grants Funding Opportunities for First Responders:

	Standard	Member
Conference Only:	$995	$795
Conference Plus Workshops	$1195	$995

Group discounts are available. Contact the Performance Institute regarding group rates. Contact Shawn Keeley at (703) 894-0481 or Keeley@PerformanceWeb.org

Administrative note: A 10% cancellation on registration will be assessed if you cancel less than 3 weeks from the date of the event. As speakers are confirmed six months before the event, some speaker changes or topic changes may occur in the program. The Performance Institute is not responsible for speaker changes, but will work to ensure a comparable speaker is located to participate in the program.